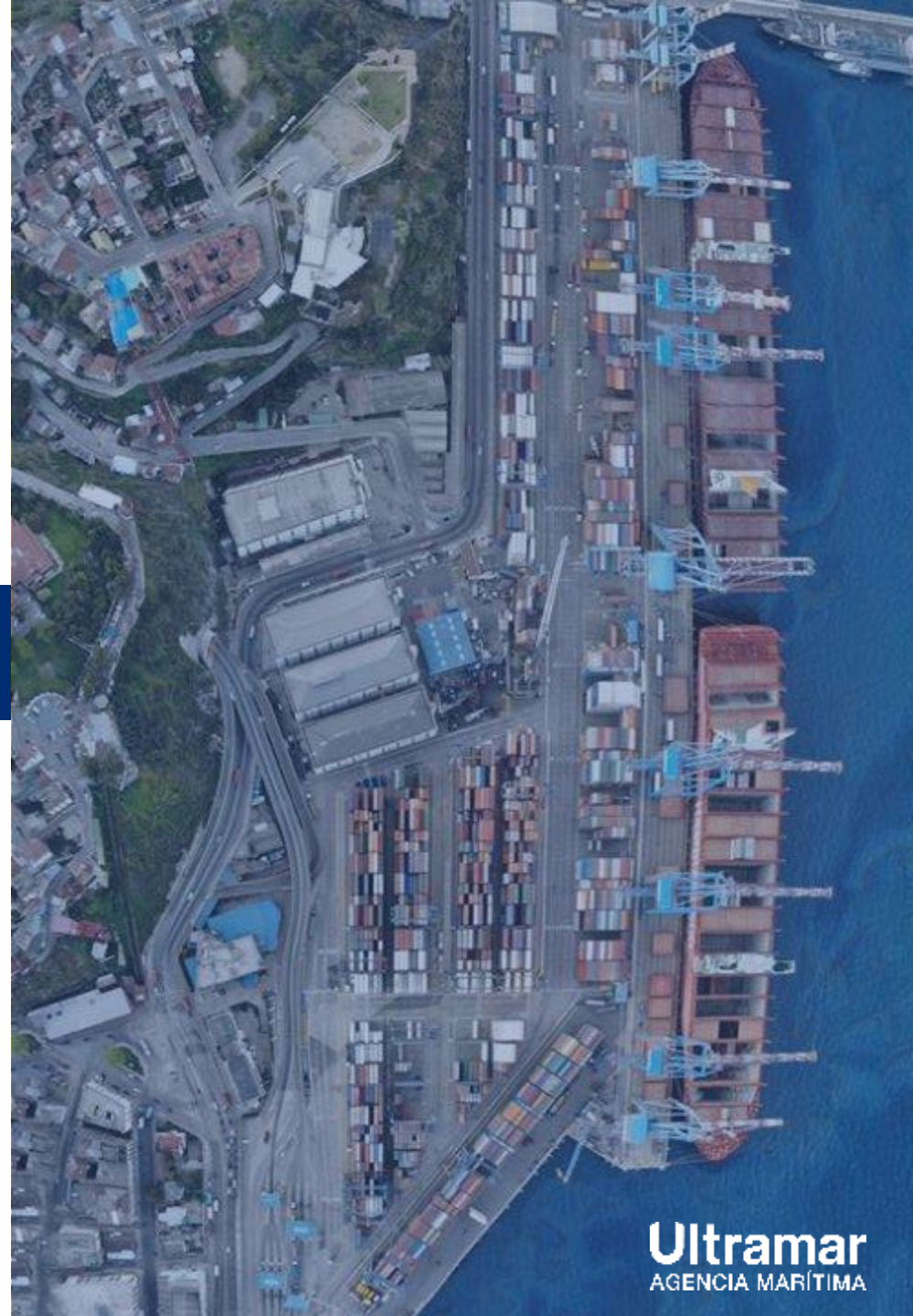


Tendencias en las cadenas de suministro Globales

27 de noviembre 2023





About Us

Ultramar
AGENCIA MARÍTIMA

Ultramar Group

**ULTRAMAR
CORPORATE
PRESENCE
IN THE
CONTINENT**

ULTRAMAR PROVIDES INTEGRATED SERVICES AND SOLUTIONS THAT STRENGTHEN FOREIGN TRADE IN THE AMERICAS THROUGH ITS THREE BUSINESSES.



DAIS AGENCIES AND INTEGRAL SOLUTIONS

Shipping Agency



KAPTAN LOGISTICS PARTNERS

Industrial Logistics



NELTUME PORTS Empowering Trade

Port Operations

**STRENGTHENING
FOREIGN TRADE IN
THE AMERICAS**

Ultramar Group – Where we are?

We strive to be strategic partners for our customers, by contributing to their logistics chains and generating economic dynamism in America's most important markets.

Agencies and Integral Solutions



DAIS AGENCIES AND INTEGRAL SOLUTIONS

Industrial Logistics



KAPTAN LOGISTICS PARTNERS

Ports and Stevedoring



NELTUME PORTS
Empowering Trade





Supply chain, what's happening?

Ultramar
AGENCIA MARÍTIMA

Trends in Supply Chain / developed economies

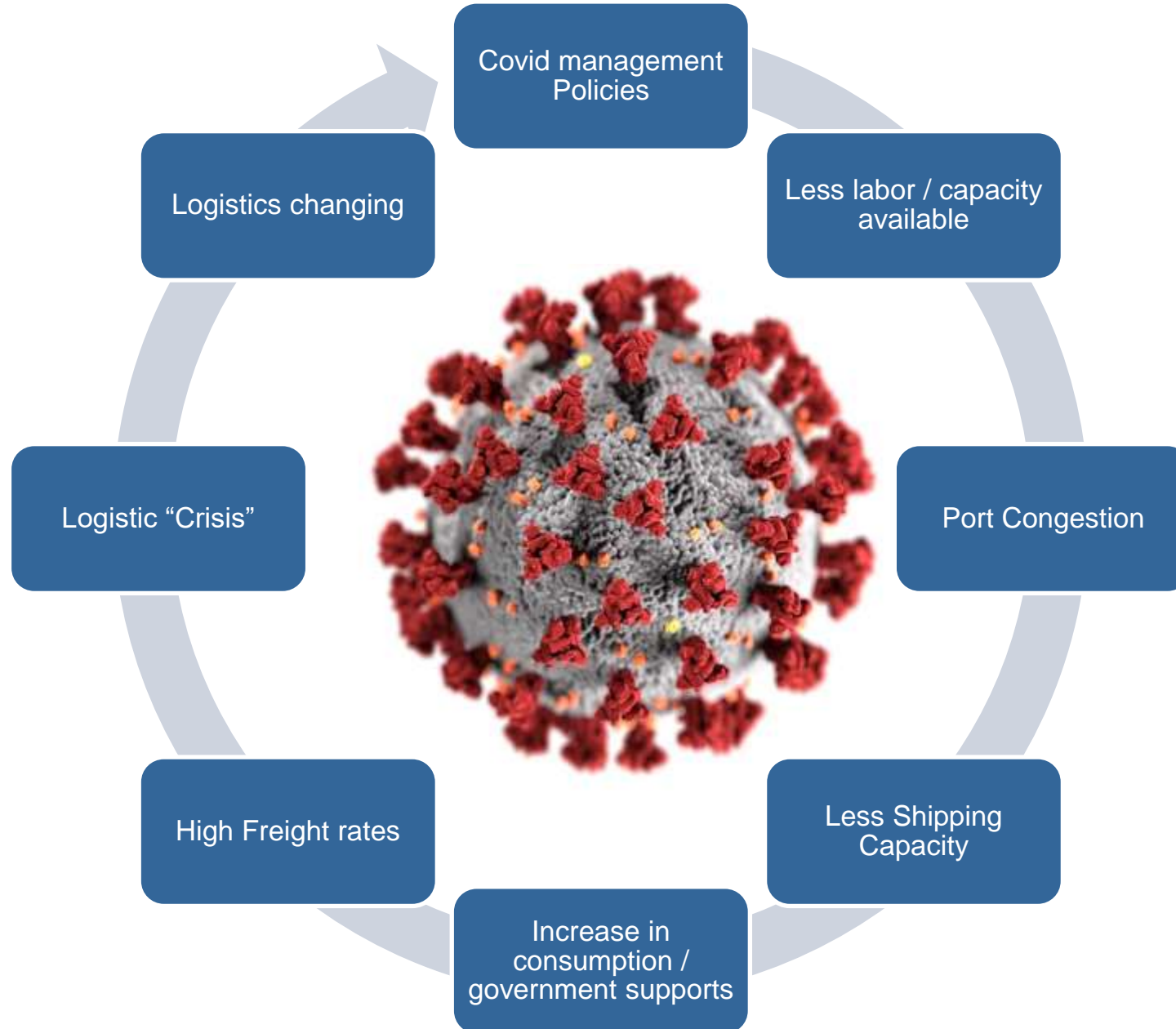


Off Shoring

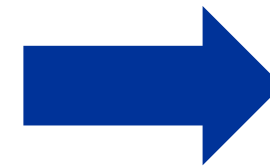


World well connected
Low freight costs
High availability of Transport
Cost – Goal
Production where is cheaper
Low logistic Risk
- Suppliers
- Final products

Pandemic Crisis



Pandemic Crisis



Near/On Shoring

Production of goods closer to final market



Raw Materials traveling to different places



Lowering logistic risk

Geo Political changes

Focused in Industrial production

What about commodities / Energy / food / others?

What is the effect in low/mid developed economies?

Effects in Chilean Logistics



Additional markets

Lower cost of some goods

Higher cost of other goods

Selling commodities to other destinations?

Other logistics not much affected (unprocessed food)

Green energy production can be also a game changer for Chile. As industry itself and for intensive energy consuming industries

We need to have proper governance to achieve the potential

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